

## ***Annex A***

### **My Deployment Timetable**

#### ***Overview to military operations in RC(S)***

The campaign in RC(S), Op (operation) MOSHTARAK (Dari for together), was designed in 3 phases. Phase 1 was to re-locate forces in order to secure the main roads in Helmand and Kandahar provinces. The first major planning effort was for Op MOSHTARAK Phase 2. This was a joint UK and US Marine Corps military operation in the Marjah area of Nad Ali district in Helmand Province. The operation involved the largest single helicopter assault of the ISAF mission and took place in Feb 2010. The next major task was to co-ordinate the inflow of the surge of US forces into RC(S) that started around April 2010. The next major operation was MOSHATAK Phase 3. This was designed to secure Kandahar City. It was divided into 3 stages within the operation name HAMKARI (Pashtu for together). HAMKARI Stage 1 was to secure Kandahar City itself through establishing a ring of security checkpoints and increase the ANP forces. This started in May 2010. Then RC(S) was split into two regional commands RC(S) and RC(SW) in mid-June 2010. HAMKARI Stage 2 was a clearance operation in the Argandab district of Kandahar province that started in July 2010. HAMKARI Stage 3 was split into 2 phases. Phase 3A started in Sep 2010 and secured Highway 1 as it passed through Zhary district and the North East half of Panjwa'i. This was concurrent with support to the Afghan Parliamentary Elections that took place on 18 Sep 2010. Phase 3B was a series of ground and helicopter assaults that secured the 'horn' of Panjwa'i – the remaining South-East half. This took place from mid to end of Oct 2010. The HQ 6<sup>th</sup> UK Div RC(S) team transferred authority to the incoming 10<sup>th</sup> Mountain Division Team on 2 Nov 2010.

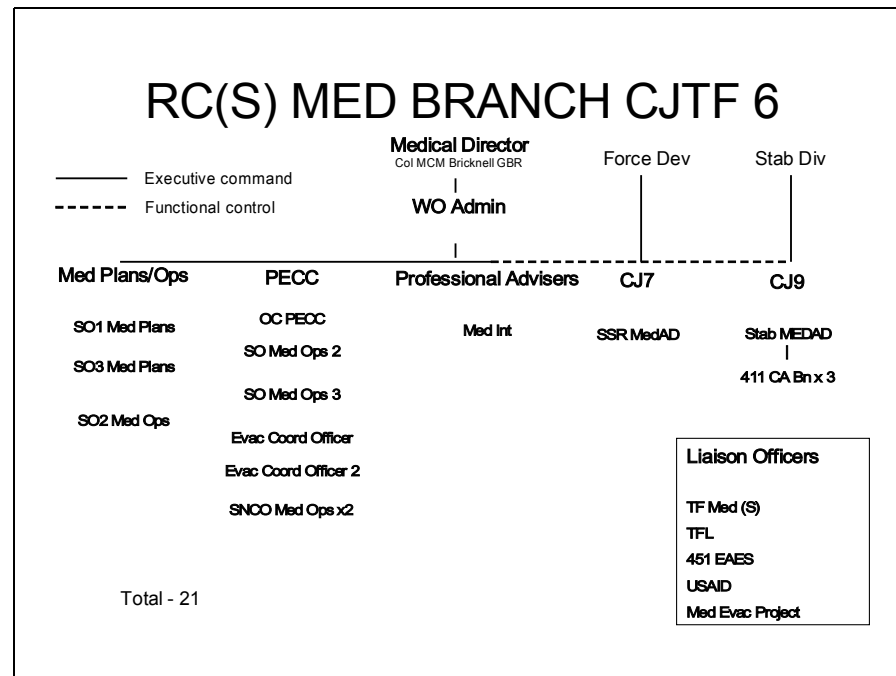
#### ***Organisational Background to Headquarters Regional Command (South) (HQ RC(S))***

The International Security Assistance Force (ISAF) military operation in Afghanistan is a multi-national operations commanded by the North Atlantic Treaty Organisation (NATO). The mission is directed by the North Atlantic Council (NAC) from the NATO Headquarters in Brussels, Belgium. It is commanded from the Headquarters Allied Command Operations (ACO), in Mons, Belgium. It is managed by the NATO Joint Force Command, Brunssum in Brunssum, Netherlands. HQ ISAF is the highest level of command in Afghanistan based in Kabul. It is responsible for engagement at the national level with the government of Afghanistan. Military

operations are commanded by the ISAF Joint Command (IJC) also in Kabul. HQ RC(S) is one of five regional commands that control tactical military units within provinces.

### **Organisation of HQ RC(S) and the RC(S) Medical Branch**

HQ RC(S) is a multi-national headquarters formed from the UK HQ 6<sup>th</sup> Division with staff from the UK, USA, Canada, Netherlands, Australia, France and Singapore. It is organized into 4 divisions, Future Plans, Operations, Stability and Support. The RC(S) Medical Branch lies within the Support Division alongside personnel, logistics, finance and communications branches. The RC(S) Medical Branch has staff that work with the Afghan National Security Forces Development Branch in Future Plans and the Civil-Military Branch in Stability Division. The organisational diagram is shown below. The normal Manning is 21 and a total of 43 personnel rotated through the medical branch during the HQ 6<sup>th</sup> Division tenure of command.



## ***My deployment timetable***

Week No	Dates	Key Activities/Events	Remarks
	24-28 Aug 2009	Key Leader Training	Briefings on the context of culture, politics and military operations in Afghanistan.
	01-04 Sep 2009	Orientation visit to Afghanistan	Briefings and visits in Kandahar Airfield
	05-29 Sep 2009	Pre-deployment Mission Rehearsal Exercise	Rehearsal of SOPs and SOIs for conduct of operations in RC(S).
	26/10-01/11 2009	Arrival and induction Visit UK R3 BSN 27/10 CJMed 6 weekly 30/10 Transfer of Authority 01 Nov 2009	
1	02/11-08/11 2009	H1N1 Medical Outbreak Management Group 04/11	Development of H1N1 contingency plan.
2	09/11-15/11 2009	CENTCOM Surgeon's Conference Visit FARAH 15/11	Briefing on RC(S) medical plan for OP MOSHTARAK
3	16/11-22/11 2009	UK H1N1 vaccination starts – 16/11	
4	23/11-29/11 2009	JFCB/ISAF MEDADs visit 24-26/11 Visit FRSS DWYER 28-29/11	MEDEVAC/TACEVAC review paper.
5	30/11-06/12 2009	OP MOSHTARAK MEDEVAC ROC drill – Camp Bastion 30/11 ISAF/IJC Medical Meeting 03-05/12	Briefing on RC(S) medical plan for OP MOSHTARAK
6	07/12-13/12 2009	AFCENT Surgeon visit 10/12 MEB 12/12 Revised SOPs issued.	
7	14/12-20/12 2009	ANSF OP MOSHTARAK ROC drill – 17/12	
8	21/12-27/12 2009	Visit BAGRAM – 21-22/12 MEB 26/12	
9	28/12-01/01 2010	R+R 30/12-12/1	Hospital Requirement for Summer 2010 paper.
10	02/01-10/01 2010	R+R	
11	11/01-17/01 2010	R+R	R+R return delayed due to snow in UK
12	18/01-24/01 2010	Visit KABUL for HAMKARI briefings 18-21/01 ISAF MEDAD visit 22-26/01 – OP MOSHTARAK assurance	Briefing IJC/ISAF/CSTC-A/ANA SG

		visit MEB 23/01	
13	25/01-31/01 2010	Visit Camp BASTION 25/01	
14	01/02-07/02 2010	UK R3 BSN uplift IOC 01/02 OP MOSHTARAK TACEVAC ROC drill 03/02 OP MOSHTARAK medical conference calls start 04/02	
15	08/02-14/02 2010	Visit Camp BASTION 08/02 Visit 205 Corps/KRMH – OP MOSHTARAK assurance visit 09/02 OP MOSHTARAK COM RC(S) decision brief – inc Medical 10/02	
16	15/02-21/02 2010	OP MOSHTARAK – D Day UK SG visit 18/02 MEB 20/02	
17	22/02-28/02 2010	Visit Camp BASTION – 28/02	
18	01/03-07/03 2010	MEB 06/03 Visit Camp BASTION – 07/03	
19	08/03-14/03 2010	Visit Zabul 09/03 MMMSG – JFC-B – 15-19/03	
20	15/03-21/03 2010	MMMSG	
21	22/03-28/03 2010	Visit Lashkar Gah 22-25/03 ACO MEDAD visit 22-24/03 Decision on re-assignment of 31 CSH to FOB Dwyer	
22	29/03-04/04 2010	Civ-Mil Health Sector Conference 29/04 RC(S) Civil Health Forum 31/04	
23	05/04-11/04 2010	ISAF/IJC Medical Meeting 05-07/04 R+R 08-21/04	Briefing on Medical Plan for HAMKARI operations.
24	12/04-18/04 2010	R+R	
25	19/04-25/04 2010	R+R	R+R return delayed due to Icelandic Volcanic Ash
26	26/04-02/05 2010	R+R return 27/04 10 <sup>th</sup> Mtn Div Surgeon visit – 29/04 Civ-Mil Health Sector Conference 02/04	
27	03/05-09/05 2010	Visit 31 CSH FOB Dwyer, inc BSN capacity review – 07/05	
28	10/05-16/05 2010	HAMKARI medical conference – 10/05 KAF R3 New build IOC – 12/05	

		RC(S)/RC(SW) COM brief – inc Medical 15/05	
29	17/05-23/05 2010	ISAF MEDAD visit – 17-18/05 RC(S)/(SW) split MEDEVAC/TACEVAC ROC drill – 17/05 Visit UK R3 BSN for TACEVAC review – 23/05	BSN ICU capacity shortfall
30	24/05-30/05 2010	ISAF/RC(S) Civil Health Conference – 24-25/05 Dir CAOC AECT visit – 25/05 COM 62 Medical Brigade visit – 27/05 RC(S) Aviation Shura – 27/05 MEB 29/05 JPMRC Dir visit – 30/05	
31	31/05-06/06 2010	IOC 31 CSH – 01/06 10 <sup>th</sup> Mtn Div MRX – 09-12/06	Briefing to 10 <sup>th</sup> Mtn Div – Medical Effects in COIN operations.
32	07/06-13/06 2010	10 <sup>th</sup> Mtn Div MRX	
33	14/06-20/06 2010	CENTCOM Surgeon's Conference – 13-16/06 Visit RC(E) BAGRAM – 16/06	Briefing on Medical Plan for HAMKARI.
34	21/06-27/06 2010	Visit KPRT 21-23/06 ACO MEDAD visit 23-24/06 MEB 26/06 RC(S)/RC(SW) MEDEVAC/TACEVAC ROC drill 26/06	25/06 Gen McCrystal relieved
35	28/06-04/07 2010	ACO MEDAD/ISAF MEDAD/JCS MEDAD visit 28-30/06 205 Corps Orders – Argandab – 03/07	
36	05/07-11/07 2010	ISAF/IJC Medical Meeting 5-8/07 Meeting CSTC-A 5/07 Civ-Mil Health Sector Conference 11/07	
37	12/07-18/07 2010	MMMSG(S) – JFC-B – 15/07	Briefing on RC(S) Medical Plans and Operations. Delay returning from MMMSG(S) due to UK backlog in AT.
38	19/07-25/07 2010	Meeting ANP Surgeon Col Sefat Shah 22/07	
39	26/07-01/08 2010	Visit BSN & Dwyer 27-28/07 Visit of Dep SG MTAG 26/07 Revised RC(S) SOPs published 27/07 ANA TACEVAC meeting 28/07 Visit of UK DGAMS 27/07 IT NGO hosp Lashkar Gah re-opens – 28/07 Visit KRMH – uplift of medical staff 29/07 Meeting ANP Surgeon 29/07 Briefing note to COM RC(S) – Sep/Oct Cas Est – 30/07	UK agrees to formally increase capacity for UK R3 BSN Slow deployment of ANA Kandaks to Argandab for HAMKARI Ph2

		RC(S) COMs conference 31/07 R+R 31/07-15/08	
40	02/08-08/08 2010	R+R	
41	09/08-15/08 2010	R+R to 15/08 Ramadam started 12/08	
42	16/08-22/08 2010	ANP checkpoint poisoned then over-run 16/08 Audit of 205 Corps medical capacity/capability published 17/08 COM RC(S) brief on casualty management 17/08 RC(S) briefing to IJC including request for ANA augmentation 19/08 MEB 21/08 Visit FOB Wilson - 21-22/08 Blowing dust affecting MEDEVAC 22-25/07 HMK Ph 2 – Argandab - started – 25/07	RW MEDEVAC stopped due to dust – forced to do ground move.
43	23/08-29/08 2010	MEB 24/07 UK R3 BSN capacity discussion 24/07 RIP KAF R3 – 25/08 Visit RMTC medical training 25/08 HAMKARI Ph3 CT Medical Planning conference 28/08 Visit CT-KC – 28-29/08 Meeting with ICRC to discuss ICU and KC Ambulance project 29/08 Visit to RC(S) WHO – 29/08	Wikileaks – reveal US Iraq and Afghan intelligence Rogue ANP kills 2 ESP+interpreter. Medical planning conference – first fully informed CT conference
44	30/08-05/09 2010	Visit to CTU 29-30/08 IJC Adobe connect 31/08 Visit ISAF MEDAD/new IJC MEDAD 31/09-02/08 RC(S) HMK CSS FragO issued 03/09 COM RC(S) HMK Ph3 decision brief 04/09 ANP poisoning review 05/09 MRE AMBER for HMK Ph 3 – 06/09 RC(S) bed regulation discussion KAF R3 05/09	Kabul Bank close to collapse MEDICNREP – mis-regulated Afghan interpreter 02/09
45	06/09-12/09 2010	Brief to MG McHale USFOR-A Dep CG – HMK Ph 3 – 06/09 End of Ramadam 07/09 Visit RC(W) 08-09/09 P4 and R3 briefing HMK Ph 3 11/09 HMK Ph 3A FragO issued 11/09 USAF TACEVAC for ANA 12/09	

46	13/09-19/09 2010	IJC FragO putting ISAF on MRE AMBER – 14/09 HMK Ph 3A starts 15/09 MEB 15/09 Blowing dust – deployment of Resus Team to FOB Wilson 16-21/09 COM RC(S) Cas Est brief 16/09 Afghan parliament elections 18/09	HMK Ph 3A delayed by 2 days because of blowing dust.
47	20/09-26/09 2010	Meeting with DoPH Uruzgan 20/09 Visit to KAF R3 from KC DoPH, ICRC, CO KRMH – 21/09 First AAF TACEVAC flight, meeting with ANA SG – 22/09 Response to toxic hazard threat review with ISAF/IJC – 23/09 COM RC(S) calibration conference – 25/09	
48	27/09-03/10 2010	IJC Adobe Connect teleconference – 26/09 IJC Medical Mentoring Conference – 28-29/09 Arrival of first wave 10 <sup>th</sup> Mtn Div staff – 29/09 Visit 31 CSH FOB Dwyer - 30/09-01/10 IJC MEDEVAC Shura – 02/10 Review of air pollution threat ECP 5 – 02/10	Briefing on ISAF partnering with ANSF medical forces.
49	04/10-10/10 2010	HMK Ph3B Orders at Panjwa'I DC – 03/09 MEB – 06/10 RC(S) Health Sector Conference – 09/10	
50	11/10-17/10 2010	COM RC(S) calibration conference – 10/10 ANA SG visit to RC(S) – 11-12/10 HMK Ph 3B starts – o/n 13-14/10 John Bohannon Science Magazine embed – 11-15/10 Departure visit to KRMH – 16/10	
51	18/10-24/10 2010	IJC COIN Shura – 18-19/10 ANP mentor meeting – 21/10 Second wave 10 <sup>th</sup> MTN Div staff – 22/10 COM RC(S) calibration conference – 23/10	Briefing on 'Saving Lives – a COIN effect?'
52	25/10-31/10 2010	205 Corps Surgeon Conference – 26/10 MEB – 27/10 TK R2E RIP NLD/US – 28/10 ISAF/IJC MEDAD Shura – 30-31/10	Briefing on military engagement with Afghan civil health sector.
53	01/11-07/11 2010	TOA ceremony 02/10 End of tour 02/10	

List of Abbreviations:

Abbreviation	Meaning	Abbreviation	Meaning
BSN	Camp BASTION	RC(E)	Regional Command (East)
MEB	Medical Executive Board	RC(SW)	Regional Command (South-West)
CENTCOM	US Central Command	RC(W)	Regional Command (West)
MEDAD	Medical Adviser	KPRT	Kandahar Provincial Reconstruction Team
AFCENT	Air Force Central Command	ROC	Rehearsal of Concept
ANSF	Afghan National Security Forces	JCS	US Joint Command Staff
R+R	Rest and Recovery	ANP	Afghan National Police
CSTC-A	Combined Security Transition Command-Afghanistan	MTAG	Medical Training and Advisory Group
TACEVAC	Tactical evacuation	SOPs	Standard Operating Procedures
KRMH	Kandahar Regional Military Hospital	DGAMS	Director General Army Medical Services
MMMSG	Multi-national Military Medical Steering Group	COM	Commander
ACO	HQ Allied Command Operations	ANA	Afghan National Army
CSH	Combat Support Hospital	HMK	Hamkari (codeword for main military operation in RC(S))
FOB	Forward Operating Base	CT	Combined Team
MEDEVAC	Medical evacuation – usually from point of injury to first hospital care	ICRC	International Committee of the Red Cross
CAOC	Combined Air Operations Centre	KC	Kandahar City
AECT	Aeromedical Evacuation Control Team	CSS	Combat Service Support
JPMRC	Joint Patient Medical Regulation Centre	KAF	Kandahar Airfield
MRX	Mission Rehearsal Exercise	DoPH	Director of Public Health
AAF	Afghan Air Force	COIN	Counter-insurgency