

*Appendix Fourteen – Final Aspects
Questionnaire*

1. What is your job / role within construction?

2. How many years experience do you have within collaborative projects?

- None
- 1-3 years
- 4-6 years
- 7-10 years
- 11-15 years
- 16+ years

3. Do you work for or represent the client or the supply chain?

- Client Contractor Subcontractor Independent

Other (please specify)

**4. Where do you work the majority of the time?
(England, Wales etc.)**

This questionnaire contains a series of aspects to collaboration, the aim of the questionnaire is to find out which are the most important aspects by rank ordering the statements.

Would you please categorise the following aspects from

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in collaboration.

Please click on the chosen category.

It may help to consider placing

It is essential that

It is desirable that

or it would be nice if

before the statement before making your choice.

Please answer all of the questions and once you are happy (and only when you have finished) with your answers click 'done' to submit the questionnaire. You will not be allowed back into the questionnaire once you have clicked 'done'.

5. The client takes the lead in the project.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

6. The contract supports collaboration.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

7. Accounts are accessible to both the contractor and the client.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

8. Collaborative projects produce a design that produces better value.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

9. Team spirit exists between all personnel involved in the project.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

10. Close supervision of the contractors and subcontractors is undertaken.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

11. The client and supply chain should achieve a reasonable profit margin.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

12. Collaborative projects streamline administrative processes.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

13. Workshops are held involving all parties (client and supply chain).

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

14. All team members contribute to the project.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

15. Relationships between the parties is managed.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

16. Early warning systems for any problems are integral to the project.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

17. There are regular meetings between the various parties (client and supply chain).

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

18. Work performance is measured using key performance indicators (KPI's).

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

19. There is a low turnover of personnel.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

20. There is early involvement of key members of the supply chain.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

21. The project provides opportunities for the team to get funding for future projects.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

22. The rates are renegotiable according to prevailing circumstances.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

23. Value engineering is an integral part of the project.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

24. A common aim is shared by all contributors to the project.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

25. The initial project budget is strictly adhered to.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

26. The pain share gain share mechanism is fair to both the client and the contractor.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

27. Everyone understands the other team members roles and responsibilities.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

28. The project is delivered in less time than traditional linear procurement.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

29. Collaboration promotes long term relationships.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

30. Collaborative projects provide continuity of work for the supply chain.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

31. Everyone respects the input of the other team members.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

32. The initial time frame for the project is strictly observed.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

33. A formal quality assurance mechanism is part of the project.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

34. Collaboration allows a holistic view of parties' positions .

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

35. Team members demonstrate a record of collaborating on previous projects.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

36. An environment of open dialogue exists between all parties.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

37. Team members are allowed to develop their skills and extend their traditional role input.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

38. The project operates in a non-adversarial environment.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

39. Collaboration creates a problem solving environment.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

40. An environment of mutual trust exists between all parties.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

41. Collaboration produces a win / win outcome.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

42. Collaboration results in a smaller number of claims.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

43. The subcontractors are brought into the project at an early stage.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

44. Health and safety standards are set higher than on a traditional procurement route.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

45. The collaborative projects are similar in nature.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

46. Sustainability performance is increased compared to a traditional procurement route.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

47. Collaborative projects encourage more effective information sharing.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

48. Risks are allocated fairly to the parties.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

49. Collaborative projects provide opportunities for repeat business.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

50. The whole supply chain (including suppliers) are involved in the project as early as possible.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

51. The whole supply chain (including suppliers) should be involved in the project as early as possible.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

52. Waste is reduced in a collaborative project compared to a traditional procurement route.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

53. Collaborative projects encourage greater innovation.

Essential to collaboration

Desirable for collaboration

Nice to have but not necessary in a collaborative project

54. In your opinion what are the important aspects of collaboration?

55. Are there any aspects to collaboration not mentioned in the questionnaire?

56. Would you be willing to take part in future interviews related to collaboration following on from this research? (Anyone willing to participate will receive results of the research)

Yes

No

Please provide your name and E mail address if yes